OFFICE OF THE COMPTROLLER GENERAL

MINISTERIAL ACCOUNTABILITY REPORT

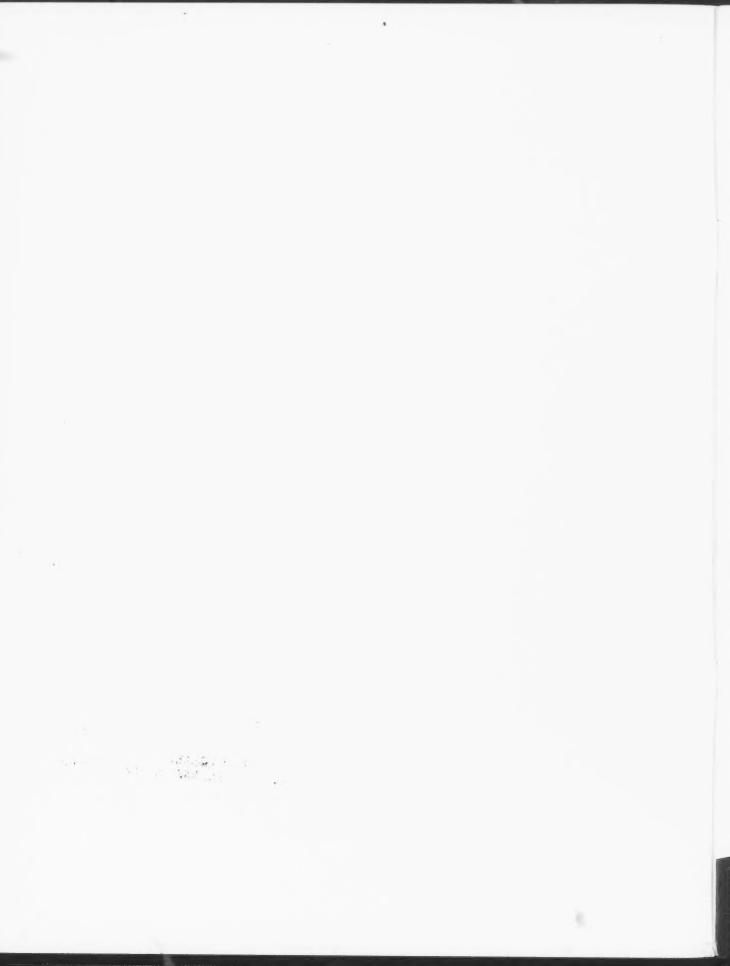
2009

2010

DOC BC C56 B:M 2009/10 c.3



The Best Place on Earth





Ministerial Accountability Report

For the Fiscal Year Ended March 31, 2010

2009/2010

Ministry of Finance Office of the Comptroller General



BRITISH
COLUMBIA
The Best Place on Earth

National Library of Canada Cataloguing in Publication Data

British Columbia. Office of the Comptroller General.

Ministerial accountability report... -2002/2003

-Addendum

Annual.

Report year ends Mar. 31.

ISSN 1703-9983 = Ministerial accountability

1. Executive departments – British Columbia –Accounting–Periodicals. 2. Finance, Public–British Columbia–Periodicals. 3. Finance statements–British Columbia–Periodicals. I. Title.

HJ13.B7B74 352.43'0971105 C2002-960231-9

July 8, 2010 Victoria, British Columbia

Lieutenant Governor of the Province of British Columbia

MAY IT PLEASE YOUR HONOUR:

The undersigned has the honour to present the Ministerial Accountability Report for 2009/10. This is the eighth annual report required under the Balanced Budget and Ministerial Accountability Act.

COLIN HANSEN Minister of Finance

July 8, 2010 Victoria, British Columbia

Honourable COLIN HANSEN Minister of Finance

As required under Section 6(2) of the Balanced Budget and Ministerial Accountability Act, I present the following information:

- Collective responsibilities—for members of the Executive Council, a comparison of the expected and actual financial results based on the audited Summary Financial Statements;
- Individual responsibilities—for members of the Executive Council responsible for operating expenses, a comparison of expected and actual spending results based on the Consolidated Revenue Fund Schedule of Comparison of Estimated Expenses to Actual Expenses;
- Individual responsibilities—for members of the Executive Council with non-financial or revenue generation responsibilities, a list of expected and actual results as described for the member; and
- A statement of salary holdback repayable based on the foregoing.

Respectfully submitted,

CHERYL WENEZENKI-YOLLAND Comptroller General

PROVINCE OF BRITISH COLUMBIA MINISTERIAL ACCOUNTABILITY REPORT 2009/10

Contents

Reporting Requirements under the Balanced Budget and Ministerial Accountability Act	
Ministerial Accountability	7
Collective Responsibilities	7
Individual Responsibilities	7
Ministerial Accountability Report Summary of Schedules	9
Reporting Results	
Collective Responsibilities Results	1
Individual Responsibilities Results for Members of the Executive Council	
with Operating Expense Responsibilities	1
Reconciliation of Summary Accounts Surplus (Deficit) to Stated Estimates Amount	1
Comparison of Revenue Generation and Non-financial Targets to Results Achieved for the	
Minister of Children and Family Development, Minister of Finance and	
for Members of the Executive Council Without Responsibility for Operating Expenses	1
Ministerial Salary Holdback Repayment Results	1



Ministerial Accountability for the Fiscal Year Ended March 31, 2010

The Balanced Budget and Ministerial Accountability Act (BBMAA) holds ministers responsible, individually and collectively, for ensuring ministries operate within their budgets, government meets its overall financial commitment, and the Ministers of State, Minister of Children and Family Development, and the Minister of Finance meet their targets. The BBMAA ties ministers' salaries directly to financial and non-financial targets. The Ministerial Accountability Report communicates the results.

The BBMAA requires that a comparison of expected and actual performance results be released with the Public Accounts. This reporting is separate from any other performance reporting requirements, such as the service plan reports required of each minister under the Budget Transparency and Accountability Act.

The BBMAA requires a holdback of 20 % of ministerial salaries until release of the Public Accounts for that fiscal year. Half of the holdback is related to collective responsibilities for meeting the total summary accounts surplus/deficit target in which all ministers participate and half is related to individual ministerial responsibilities for meeting expense, revenue or other non–financial targets. The government as a whole must meet its provincial budget target in order for ministers to be entitled to receive the 10 % collective holdback. Ministers earn the other 10 % by meeting their ministry budget or non–financial targets which is their individual responsibility. Where requirements are met, the holdback for ministers responsible for operating expense is payable the day after the Public Accounts are released. The holdback for Ministers of State is payable after the publication of results in the related final service plan reports.

Collective Responsibilities

The collective holdback under Section 4 of the BBMAA is based on the surplus or deficit of the government summary reporting entity as published in the Summary Financial Statements, using the accounting policies applied in preparation of the Estimates as published in the preceding year and as amended by specific statutes. The rules as of fiscal 2009/10 may be summarized as follows:

- If a summary surplus is forecast and the actual surplus is at least 50 % of the estimate, the collective holdback is repayable.
- If neither a summary deficit nor surplus is forecast and there is no deficit, the collective holdback is repayable.

Individual Responsibilities

The individual holdbacks under Section 5 of the BBMAA are based on:

- Ministry spending for ministers with operating expense responsibilities.
- Revenue results as specified by regulation for the Minister of Finance.
- Specified expected results for the Minister of Children and Family Development and members of the Executive Council without operating expense responsibilities.

Ministerial Accountability for the Fiscal Year Ended March 31, 2010—Continued

The BBMAA requires that the following information be reported:

- Schedule F of the Estimates discloses the individual ministerial financial targets for the fiscal year. If during the
 fiscal year a government reorganization takes place, as described in Section 1 of the legislation, a revised
 Schedule F must be published that discloses the revised operating expenses that are the responsibility of each
 minister.
- The operating expense targets for 2009/10 are the amounts stated in Schedule F.
- A comparison of actual results and the estimated amounts published in Schedule F for the fiscal year ending March 31, 2010.
 - Where responsibilities were shared or changed during the year, actual spending is shown against the responsible ministers. Ministry and program expense are measured for the full fiscal year against the stated amount in Schedule F.
 - Changes and shared responsibilities are measured in monthly proportions of this annual result and are included in the applicable minister's targeted and actual result amounts for the period of time they held the responsibility. Note that Contingencies (all ministries) and New Programs are the responsibility of the Minister of Finance.
- Actual results for the Minister of Children and Family Development, Minister of Finance and for ministers
 without responsibility for operating expenses are taken from the 2010 ministry service plan reports or interim
 reports and are compared against the expected results listed in B.C. Regulation 26/2009, as amended by B.C.
 Regulations 182/2009 and 198/2009, and B.C. Regulation 164/2009.
- The Ministerial Salary Holdback Repayment Results schedule discloses amounts for all ministers held accountable under the BBMAA.
- The Budget Measures Implementation Act (No. 2), 2009, amended the BBMAA to remove statutory spending (Special Accounts, and statutory appropriations not included in the Estimates) from the individual responsibilities. The collective responsibilities are not affected by this change.

Ministerial Accountability Report Summary of Schedules

Comparison of Expected Results to Actual Results—this statement discloses the results of comparing actual operating expenses of the government as a whole, and individual ministries, against the financial targeted operating expenses.

This statement shows for each minister with responsibility for operating expenses accounted for in the Consolidated Revenue Fund, an estimated amount that must be made public with the Estimates under Section 6(1) of the Balanced Budget and Ministerial Accountability Act (BBMAA). This estimated amount is described in Section 5(1) of the BBMAA and represents the targeted operating expenses that are the responsibility of the minister as set out in the main Estimates for the Fiscal Year Ending March 31, 2010, which includes any adjustments to reflect enacted legislation.

During the fiscal year, if a government reorganization takes place as described in Section 1 of the BBMAA, a revised Schedule F must be published that sets out the targeted operating expenses that are the responsibility of the minister.

The statement also discloses the actual amount of operating expenses for each minister as required under Section 6(2) of the BBMAA and communicates whether or not the collective and individual responsibility targets have been successfully achieved.

Comparison of Revenue Generation and Non-financial Targets to Results Achieved—this statement has been prepared in order to communicate the revenue generating or non-financial targets established through regulation and the results achieved by the responsible ministers. In addition to the financial accountability reporting under the BBMAA, non-financial results are also required. Results are taken from the annual public service plan reports of each Minister or Minister of State.

Ministerial Salary Holdback Repayment Results—this statement discloses the amounts of the salary holdbacks of the responsible ministers for both collective and individual results. These holdbacks are repayable based on the results achieved as communicated through this Ministerial Accountability Report.

Comparison of Expected Results to Actual Results for the Fiscal Year Ended March 31, 2010

Collective Responsibilities Results

ln	Ī	housands	

		III I HOU	Salids	
	Estimates Expected Results	Actual Results	Variance	Actual Results Within Target
Summary Financial Statements Surplus (Deficit)	\$	\$	\$	
Provincial Budget Target per Estimates March 31, 2010 released September 1, 2009 and actual results shown in Public Accounts' Statement of Operations	(2,775,000)	(1,779,488)	995,512	
Summary Surplus (Deficit) for Balanced Budget and Ministerial Accountability Act purposes	(2,775,000)	(1,779,488)	995,512	No

Individual Responsibilities Results for Members of the Executive Council with Operating Expense Responsibilities

In Thousands

		all a lice	DEFFECT		
	Expected Results ^{1,2}	Actual Results	Variance	Actual Spending Within Targets	
	\$	\$	\$		
Premier	11,535	11,034	(501)	Yes	
Minister of Aboriginal Relations and Reconciliation	65,150	65,117	(33)	Yes	
Minister of Advanced Education and Labour Market					
Development	2,380,270	2,347,681	(32,589)	Yes	
Minister of Agriculture and Lands	84,910	83,815	(1,095)	Yes	
Attorney General ³	537,681	533,008	(4,673)	Yes	
Minister of Children and Family Development ⁴	1,394,139	1,375,806	(18,333)	Yes	
Minister of Citizens' Services and Minister Responsible for					
Multiculturalism and the Public Affairs Bureau ³	164,137	14,041	(150,096)	Yes	
Minister of Community and Rural Development ³	176,775	176,758	(17)	Yes	
Minister of Education and Minister Responsible for Early					
Learning and Literacy	5,415,461	5,329,546	(85,915)	Yes	
Minister of Energy, Mines and Petroleum Resources	69,668	47,021	(22,647)	Yes	
Minister of Environment ³	164,171	159,697	(4,474)	Yes	
Minister of Finance ³	1,932,092	1,606,774	(325,318)	Yes	
Minister of Forests and Range and Minister Responsible for					
the Integrated Land Management Bureau ³	946,611	907,780	(38,831)	Yes	
Minister of Health Services	14,307,129	14,030,667	(276,462)	Yes	
Minister of Healthy Living and Sport	85,078	84,895	(183)	Yes	
Minister of Housing and Social Development	2,859,067	2,756,725	(102,342)	Yes	
Minister of Labour ³	21,631	20,575	(1,056)	Yes	
Minister of Public Safety and Solicitor General	646,406	643,602	(2,804)	Yes	
Minister of Small Business, Technology and Economic					
Development ³	43,830	38,898	(4,932)	Yes	
Minister of Tourism, Culture and the Arts	104,454	104,356	(98)	Yes	
Minister of Transportation and Infrastructure	755,783	753,458	(2,325)	Yes	
Total Individual Responsibilities Results	32,165,978	31,091,254	(1,074,724)		

Comparison of Expected Results to Actual Results for the Fiscal Year Ended March 31, 2010—Continued

Reconciliation of Summary Accounts Surplus (Deficit) to Stated Estimates Amount

In Thousands

	Expected Results ^{1,2}	Actual Results	Variance
	\$	\$	\$
Consolidated Revenue Fund Revenue	29,323,000	28,569,911	(753,089)
Less: Total Expenses from Individual Responsibilities Results	(32,165,978)	(31,091,254)	1,074,724
Estimates not included under the Balanced Budget and Ministerial			
Accountability Act:			
Less: Legislation	(73,529)	(63,271)	10,258
Less: Officers of the Legislature	(75,967)	(71,186)	4,781
Less: Special Accounts (Statutory)	(565,471)	(497,944)	67,527
Plus: Inter-Account Transfers	17,945	126,030	108,085
Less: Other Statutory Appropriations not provided for in the Estimates	0	(126,079)	(126,079)
Total Consolidated Revenue Fund Operating Result	(3,540,000)	(3,153,793)	386,207
Plus: Taxpayer-supported Crown corporations and agencies earnings (loss)	(1,877,000)	(1,646,313)	230,687
Plus: Self-supported Crown corporations and agencies earnings (loss)	2,892,000	3,020,618	128,618
Less: Forecast allowance	(250,000)		250,000
Actual Result shown in Public Accounts' Statement of Operations	(2,775,000)	(1,779,488)	995,512

¹The Ministry of Finance is accountable under the BBMAA for budgeted contingency amounts and their spending; therefore, both the contingency allocations and the related expense have been moved to the Minister of Finance. Details of the application of contingency amounts to ministries are available from the Consolidated Revenue Fund Supplementary Schedules and the Ministerial Appropriations schedules published on the Ministry of Finance website at www.fin.gov.bc.ca.

Expected Results are as disclosed in Schedule F as presented to the Legislative Assembly, September 1, 2009.

The following ministers' portfolios were established, changed or renamed during the fiscal year:

Attorney General and Minister Responsible for Multiculturalism was renamed Attorney General. The duties, powers and functions of the Attorney General respecting multiculturalism were transferred to the Minister of Citizens' Services.

Minister of Labour and Citizens' Services was renamed Minister of Citizens' Services and Minister Responsible for Multiculturalism and the Public
Affairs Bureau

Minister of Community Development was renamed Minister of Community and Rural Development.

Minister of Environment and Minister Responsible for Climate Action was renamed Minister of Environment. Government reorganization established the Minister of State for Climate Action on June 10, 2009.

Minister of Finance and Minister Responsible for the Olympics was renamed Minister of Finance. The duties, powers and functions of the Minister of Finance respecting the Public Affairs Bureau were transferred to the Minister of Citizens' Services. The duties, powers and functions of the Minister of Finance respecting the 2010 Olympic and Paralympic Winter Games Secretariat were transferred to the Minister of Healthy Living and Sport. Government reorganization established the Minister of State for the Olympics and ActNow BC on June 10, 2009.

Minister of Forests and Range was renamed Minister of Forests and Range and Minister Responsible for the Integrated Land Management Bureau. Government reorganization established the Minister of Labour on June 10, 2009.

Minister of Small Business, Technology and Economic Development and Minister Responsible for the Asia-Pacific Initiative was renamed Minister of Small Business, Technology and Economic Development.

⁴The responsibility for the expected results specified in section 3 of the Ministers of State Expected Results for the 2009/2010 Fiscal Year Regulation, respecting the Minister of State for Childcare, was transferred to the Minister of Children and Family Development.

Comparison of Revenue Generation and Non-financial Targets to Results Achieved for the Minister of Children and Family Development, Minister of Finance and for Members of the Executive Council Without Responsibility for Operating Expenses for the Fiscal Year Ended March 31, 2010

	Expected Results	Results Achieved
M	linister of Finance	
	(a) The sources of actual revenue for the 2009/2010 fiscal year are specified as audit and revenue compliance related activities in respect of taxes, resource royalties and other revenues payable under enactments administered by the revenue minister, and	
	(b) the amount of actual revenue in the 2009/2010 fiscal year from the revenue sources referred to in paragraph (a) is specified as \$211.1 million.	Yes
M	linister of Children and Family Development	
	(a) Work with the Ministry of Education to align child care spaces and infrastructure to support the outcomes of the Early Childhood Learning Agency feasibility study.(b) Work with the Ministry of Advanced Education and Labour Market Development and	Yes
	the Ministry of Education on the recruitment and retention of early childhood educators. (c) Bring together child care resource and referral representatives to identify professional development opportunities for early childhood educators and other child care service providers, and report the results of the Early Childhood Educator Registry Survey on the	Yes
	Ministry of Education's website. (d) Work to improve service delivery for B.C. families by streamlining the Child Care Subsidy Program and continuing to implement the recommendation of the Citizen	Yes
	Centered Regulatory Reform Initiative.	Yes
	(e) Report to Cabinet on the results referred to in paragraphs (a) to (d).	Yes
M	linister of State for Climate Action	
	(a) In collaboration with the Minister of Environment, work across government and with stakeholders and international, national and regional partners to facilitate achieving government's greenhouse gas reduction targets.	Yes
	(b) Work with the Climate Action Secretariat and the Ministry of Citizens' Services to lead the development and implementation of a public outreach and strategic engagement program on climate change to mobilize citizens and other partners, including First Nations, municipalities, other governments, industries, environmental organizations and	
	the scientific community.	Yes
	(c) Work with public sector organizations to move towards a carbon neutral public sector.	Yes
	(d) Perform the duties of Vice–Chair of the Cabinet Committee on Climate Action.	Yes
	(e) Report to Cabinet on the results referred to in paragraphs (a) to (d).	Yes

Comparison of Revenue Generation and Non-financial Targets to Results Achieved for the Minister of Children and Family Development, Minister of Finance and for Members of the Executive Council Without Responsibility for Operating Expenses for the Fiscal Year Ended March 31, 2010—Continued

Minister of State for Intergovernmental Relations (a) Work with other ministers to engage the federal government on the equitable distribution of federal spending and benefits for the benefit of British Columbians in the following areas: (i) social, economic and environmental priorities of British Columbia, including the consequences of the Mountain Pine Beetle Epidemic; (ii) agreements and arrangements to advance labour mobility, immigration and credential recognition; (iii) Pacific Gateway transportation investments and policy changes in order to capitalize on British Columbia's connections and relations with the Asia–Pacific Region; (iv) action on climate change; and (v) closing the socio–economic gap between Aboriginal people and other Canadians.	esults hieved
 (a) Work with other ministers to engage the federal government on the equitable distribution of federal spending and benefits for the benefit of British Columbians in the following areas: (i) social, economic and environmental priorities of British Columbia, including the consequences of the Mountain Pine Beetle Epidemic; (ii) agreements and arrangements to advance labour mobility, immigration and credential recognition; (iii) Pacific Gateway transportation investments and policy changes in order to capitalize on British Columbia's connections and relations with the Asia–Pacific Region; (iv) action on climate change; and (v) closing the socio–economic gap between Aboriginal people and other Canadians. 	
 (i) social, economic and environmental priorities of British Columbia, including the consequences of the Mountain Pine Beetle Epidemic; (ii) agreements and arrangements to advance labour mobility, immigration and credential recognition; (iii) Pacific Gateway transportation investments and policy changes in order to capitalize on British Columbia's connections and relations with the Asia–Pacific Region; (iv) action on climate change; and (v) closing the socio–economic gap between Aboriginal people and other Canadians. 	
 (ii) agreements and arrangements to advance labour mobility, immigration and credential recognition; (iii) Pacific Gateway transportation investments and policy changes in order to capitalize on British Columbia's connections and relations with the Asia–Pacific Region; (iv) action on climate change; and (v) closing the socio–economic gap between Aboriginal people and other Canadians. 	
capitalize on British Columbia's connections and relations with the Asia–Pacific Region; (iv) action on climate change; and (v) closing the socio–economic gap between Aboriginal people and other Canadians.	
(v) closing the socio-economic gap between Aboriginal people and other Canadians.	
Canadians.	
(b) Dramata P.C. intermediated at the state of the state	Yes
(b) Promote B.C.'s international priorities, including the following: (i) Canada–U.S. border issues;	
(i) Asia–Pacific cooperation agreements; and	
(iii) positive international relations through the Consular Corps in B.C.,	
foreign diplomatic representatives in Ottawa, and Canadian	
representatives posted abroad, especially with respect to the United	
States, the Asia–Pacific Region and Europe.	Yes
(c) Pursue opportunities for improving B.C.'s bilateral and multilateral relations, including by:	168
 encouraging increased cooperation with the Province of Alberta under the Commitment to Partnership, with the State of Washington under the 	
cooperation agreement, and with regional partners through the Pacific North West Economic Region; and	
(ii) providing policy oversight of the Pacific Coast Collaborative Commission.	Yes
(d) Promote the building of positive relations between the provincial government and British	162
Columbia Francophone community, including representing the province as 2009 Chair	
of the Ministerial Conference of the Canadian Francophonie, when the province will be	
the host jurisdiction for the conference, and leading the negotiation of a new	
cooperation agreement with the federal government regarding service delivery in the	
French language.	Yes
(e) Report to Cabinet on the results referred to in paragraphs (a) to (d).	Yes

Comparison of Revenue Generation and Non-financial Targets to Results Achieved for the Minister of Children and Family Development, Minister of Finance and for Members of the Executive Council Without Responsibility for Operating Expenses for the Fiscal Year Ended March 31, 2010—Continued

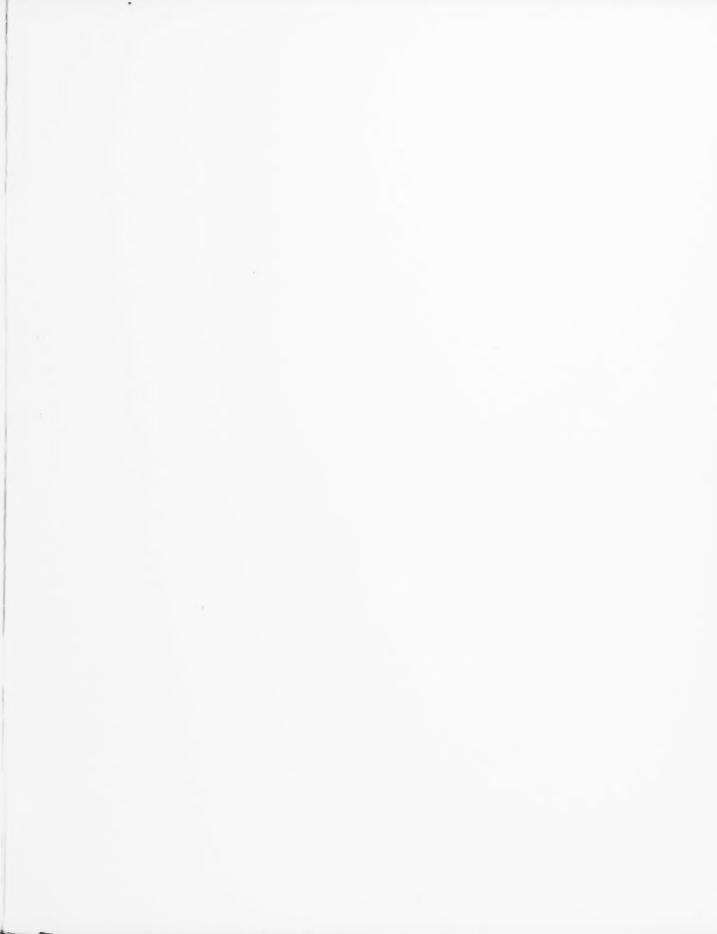
Expected Results	Results Achieved
Minister of State for Mining	
(a) Lead the work of the Minister's Council on Mineral Exploration and Mining in the identification of key issues and opportunities facing the mineral exploration and mining industry in British Columbia, and support the implementation of initiatives whose purpose is to contribute to a globally competitive and sustainable sector.	Yes
(b) On new British Columbia mining projects, initiate discussions with First Nations to identify revenue-sharing opportunities.(c) Support the ongoing implementation of the Asia-Pacific Initiative with respect to	Yes
mining in order to: (i) encourage investment in British Columbia exploration and mining projects; and	
(ii) promote business with the British Columbia mining services sector. (d) Work with the federal Major Projects Management Office to maximize regulatory	Yes
efficiency on major mining projects in British Columbia. (e) Report to Cabinet on the results referred to in paragraphs (a) to (d).	Yes Yes
Minister of State for the Olympics and ActNow BC (a) Work with ministries, other organizations in the government reporting entity and external parties to assist the government in meeting its financial, infrastructure and	
service commitments for the 2010 Olympic and Paralympic Winter Games. (b) Coordinate activities of ministries and other organizations in the government reporting entity to leverage the 2010 Olympic and Paralympic Winter Games in fostering the development of sustainable economic, social, cultural and sport legacies that benefit	Yes
every community in British Columbia. (c) Facilitate partnerships between international, national, regional and local industry organizations to generate and leverage interest in the 2010 Olympic and Paralympic	Yes
Winter Games. (d) Lead the development and implementation of an ActNow BC Five-Year Sustainability	Yes
Action Plan and accountability framework. (e) Monitor and report on progress made on ministry-led initiatives aimed at ActNow BC	Yes
targets with advice and support from relevant ministries. (f) Lead the integrated ActNow BC public engagement strategy to raise awareness and activate British Columbians to make healthy lifestyle choices including by linking	Yes
ActNow BC to Olympic–related community activities and opportunities. (g) Facilitate partnerships between organizations in the government reporting entity and organizations in the private and non–profit sectors to contribute to the achievement of	Yes
ActNow BC goals. (h) Report to Cabinet on the results referred to in paragraphs (a) to (g).	Yes Yes

Ministerial Salary Holdback Repayment Results for the Fiscal Year Ended March 31, 2010

	Collective Fiscal Holdback	Annual Report Holdback Repayable	Total Holdback Repayable ¹
	\$	\$	\$
Members of the Executive Council without Operating Expense Responsibilities			
Minister of State for Childcare	684	684	684
Minister of State for Climate Action	2,881	2,881	2.881
Minister of State for Intergovernmental Relations	3,565	3,565	3,565
Minister of State for Mining	3,565	3,565	3,565
Minister of State for the Olympics and ActNow BC	2,881	2,881	2,881
	Collective Fiscal Holdback	Annual Report Holdback Repayable	Total Holdback Repayable ¹
Members of the Executive Council with Operating Expense	\$	\$	\$
Responsibilities			
	0.1/7	0.1/7	0.1/5
Premier	9,167	9,167	9,167
Minister of Aboriginal Relations and Reconciliation	5,093	5,093	5,093
Minister of Advanced Education and Labour Market Development	5,093	5,093	5,093
Minister of Agriculture and Lands	5,093	5,093	5,093
Attorney General	5,093	5,093	5,093
Minister of Children and Family Development	5,093	5,093	5,093
Minister of Citizens' Services and Minister Responsible for Multiculturalism and	5 002	5.002	5.002
the Public Affairs Bureau	5,093	5,093	5,093
Minister of Community and Rural Development	5,093	5,093	5,093
Minister of Education and Minister Responsible for Early Learning and Literacy	5,093	5,093	5,093
Minister of Energy, Mines and Petroleum Resources	5,093	5,093	5,093
Minister of Environment	5,093	5,093	5,093
Minister of Finance	5,093	5,093	5,093
Minister of Forests and Range and Minister Responsible for the Integrated Land	5 002	E 002	E 202
Management Bureau	5,093	5,093	5,093
Minister of Health Services	5,093	5,093	5,093
Minister of Healthy Living and Sport	5,093	5,093	5,093
Minister of Housing and Social Development	5,093	5,093	5,093
Minister of Labour	4,116	4,116	4,116
Minister of Public Safety and Solicitor General	5,093	5,093	5,093
Minister of Small Business, Technology and Economic Development	5,093	5,093	5,093
Minister of Tourism, Culture and the Arts	5,093	5,093	5,093
Minister of Transportation and Infrastructure	5,093	5,093	5,093

Holdback amounts are reported on the accrual basis. Ministers may be in a position less than a year; therefore, holdback amounts may vary.







BRITISH COLUMBIA

The Best Place on Earth

Ministry of Finance